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ACADEMIC RELATIONS - DDI

(About 1 Jan 1996)

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1. In 1966, the Deputy Director for Intelligence established the position of Coordinator for Academic Relations. The incumbents have been [redacted] (1966-1970), [redacted] (1970-1974), and [redacted] (1974-present). (Tab A) 25X1

2. There were two basic reasons for the creation of this position:

a. Especially important was the need at that time to develop strong ties with China scholars. Government interest in China was growing, and governmental expertise was not as strong as it should have been. In fact, we did not have adequate knowledge of the location and quality of China scholarship available in the U.S.

b. Second, it had been a bad year for Agency/academic relations. The National Student Association controversy had repercussions not only for the operational side of CIA, but we found that we had trouble sustaining the solid, professional scholarly contact which is necessary to our work. DDI analysts cannot function properly if they are isolated from non-governmental scholars, and the government cannot afford to do without the substantive insights of the scholarly world. Thus, one task for the Coordinator was to rebuild the non-operational, professional colleague-to-colleague ties that we needed.

3. About 1970, the Coordinator intensified the Directorate's ties with specialists in Soviet/East European affairs, as well. We needed to make certain that the subjects to which we gave our attention, and our

analyses, stayed on the mark. We must always avoid the prospect of the development of a conventional "government line" on any subject of major national security interest, and contact with scholars helps us in this area.

4. In the process of building ties and gaining substantive insights, the Agency has exchanged a good deal of information with its scholar contacts -- in the form of intellectual interchange, the supply of reference aids (Tab B), and occasionally by critically reading the draft of an article, a chapter, or a book at the request of a scholar. Many of our analysts are recognized authorities in their fields, and have contributed chapters to anthologies being edited by academic colleagues, or have written books on China, the Soviet Union, and other subjects, fully acknowledging their CIA employment.

5. The type of contact with academics in which we have engaged has taken several forms. For example:

a. The Coordinator annually sponsors two or three seminars on subjects of particular interest to Agency analysts. From ten to twenty academicians may attend each one of these, along with two to four CIA analysts and possibly specialists from other agencies of government. The analysts will present a series of hypotheses and then sit back and let the academicians debate them. It is a learning experience for both sides. The academicians are usually not paid, though they may be given a dinner or be reimbursed for travel and accommodations. It is a purely voluntary exchange of views in which they see continuing value.

b. Directorate for Intelligence analysts are encouraged to attend professional meetings in their area of specialization, and to participate as members of panels at such events (Tab C, D). They also engage in external training at colleges and universities in order to broaden their approach to intelligence analysis. In 1974, ten DDI analysts were full-time students, and in 1975 eleven are engaged in full-time study. It is DDI policy to have every such participant or student acknowledge his Agency affiliation, so that there can be no question of covert surveillance or penetration. Only rarely, and usually because of the presence of some particular foreigner at a professional meeting, will an analyst cover his Agency employment. Occasionally an analyst will be asked to attend a meeting but the sponsors will want him not to announce his place of employment. DDI analysts are respected members of their professional associations, and by all reports add substantially to the intellectual interchange when they undertake full-time studies.

c. We are often asked to provide speakers for college seminars on various aspects of foreign policy or special area studies. Within budgetary constraints, we try to respond to such requests (Tab E, F). Reports from our professor contacts indicate that such assistance adds immeasurably to the content of a course, and gives the students a picture both of the foreign policy environment and of the role of a professional researcher which cannot be conveyed by textbooks and more traditional teaching approaches.

d. For the past several years, usually in the spring, student groups visiting the Washington area as part of their coursework have requested briefings about CIA and its relation to the foreign policy community. When time has permitted, such briefings have been presented at our Headquarters (Tab G).

6. In addition to these formalized academic relations, many analysts in the DDI components have maintained their own personal ties with colleagues with whom they have attended graduate school, or with their professors. The only constraint placed upon such contacts is that security considerations be respected by the analysts. We believe that the Agency and the Government draw a significant benefit from these relationships. The quality of research is improved both in the governmental and non-governmental research worlds.

7. Inevitably, all academic contact leads to the recruitment of very high quality professional analysts, either by referrals from professors, or due to interest stimulated at professional meetings. In addition, as part of the Agency's Affirmative Action Plan for the last two years, representatives from state schools and minority colleges have been invited to the Agency for generalized presentations on the opportunities for employment in the intelligence profession. In 1974, ten minority schools visited the Agency for this purpose and in 1975, representatives from 23 publically funded schools were invited.

8. A growing number of unclassified publications produced by DDI offices are made available to the academic community through the Document Expediting Project of <sup>Feb-67</sup> Congress. DOCEX provides its subscribers with U.S. Government publications that are not available for purchase at the GPO or at the issuing agency. Certain CIA publications, primarily atlases prepared

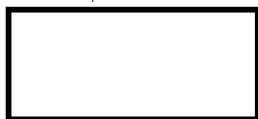
by OGCR, have been reprinted by GPO and are available for sale to the **STATSPEQ**  
**STATSPEQ** public.

These are of great assistance to academicians in their research.

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## RESPONSIBILITIES OF THE COORDINATOR FOR ACADEMIC RELATIONS



1. The Coordinator for Academic Relations is the DDI's principal advisor on academic affairs and is specifically charged with the development and active coordination of the Directorate's overall relations with the academic community. His general objectives are to broaden and to improve relations between the Agency and appropriate elements of the academic community. He will seek to further communications and mutual professional respect between members of the intelligence and the academic communities, to devise ways to attract qualified professional-level people from the academic community to careers in intelligence, to facilitate academic research on subjects of possible interest to intelligence, and, in general, to improve attitudes among academics toward the Agency.

2. The coordination and advisory functions of the Coordinator for Academic Relations include:

a. developing a diversified series of Agency-Academic seminars on substantive questions both at Headquarters and in the field;

b. developing new programs for the interchange of ideas between members of the intelligence and the academic communities and for the improvement of the Agency's overall image;

c. facilitating the release of selected unclassified research material to the academic community, and helping to locate materials which should be declassified and disseminated externally;

d. developing guidelines and procedures to govern contacts between the Directorate and the academic community;

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e. assisting the DDI and Directorate offices in the selection and use of academic consultants;

f. coordinating Agency responses to specific academic requests for Agency materials;

g. advising the DDI on requests for DDI employees to lecture or to teach in universities;

h. maintaining liaison with non-DDI offices that also have regular contact with the academic community.

25X1 3. To rationalize the Directorate's approach to relations with the academic community and to provide those relations guidance and order, the Coordinator will organize and chair a DDI Academic Relations Committee. Each office of the Directorate will nominate an Academic Relations Officer (ARO) as its representative on the Academic Relations Committee. Nominees with extensive and recent contact with the academic community would be desirable. The ARO will keep track of Agency-Academic relations in his office and assist the Coordinator for Academic Relations in developing, monitoring and coordinating relations between the Directorate and the academic community.

5. Although the activities of the Coordinator will abet the recruitment of professionals, the responsibility for hiring remains with the operating officials of the Directorate and the individual offices. Likewise, the actual placement of external research contracts is outside the purview of the Coordinator, although he should be informed of them by the contracting office.

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EDWARD W. PROCTOR  
Deputy Director for Intelligence

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ATTACHMENT

30 September 1974

Coordinator for Academic Relations (CAR) Objectives

1. To establish in FY 1975 regular meetings with office academic relations officers and, through this mechanism, to coordinate and expand meaningful DDI-wide relationships with academia--both faculties and students.

2. To carry out a program of seminars with academic colleagues, to exchange substantive views and enhance the reputation of CIA by building respect for the quality of DDI analysts and their work. To effect the procedures necessary to coordinate the seminar activities with similar programs being conducted under NIO auspices to avoid any possible redundancy or cross purposes.

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COORDINATOR FOR ACADEMIC RELATIONS

UNCLASSIFIED MATERIALS SENT TO PUBLIC DURING FY75

TOTAL

|                    |                       |
|--------------------|-----------------------|
| 18 China/Asia Aids | 30 China Specialists  |
|                    | 15 Soviet Specialists |
| 13 Soviet/EE Aids  | 15 Soviet Specialists |
|                    | 10 China Specialists  |

7 Ad Hoc Requests were responded to which are not included in the above total of reference aids sent periodically to standard recipients (academic contacts).

## ATTENDANCE AT ACADEMIC AND PROFESSIONAL MEETINGS

25X1 Rescission:

1. Policy

Employees in the Intelligence Directorate are encouraged to attend meetings of academic and professional organizations which will keep them abreast of developments in their specialized fields.

Office heads are hereby delegated authority to permit employees to attend meetings at their own expense with no charge to annual leave, and to approve attendance at meetings at Government expense as staffing requirements and budget limitations permit.

It will be the responsibility of office heads to insure that the DDI is made aware of attendance at academic and professional meetings and to coordinate this attendance with other officers as appropriate.

2. Guides for Approval

In approving attendance at academic and professional meetings, office heads should consider the following factors:

(a) Location in relation to value or need. Travel to meetings on the West Coast is expensive and time consuming. Some meetings are usually held in alternate years in the Western and Eastern United States. A one year delay in these cases will save money and time.

(b) Repeated attendance at annual meetings. Some meetings are of value to an individual only once in

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several years. If this is the case, some other individuals should be offered the opportunity to attend.

(c) Membership. Does the individual show enough interest to be active or to retain membership in the society sponsoring the conference?

(d) Benefit to the Agency and the individual as an Agency employee.

### 3. Procedures

Office heads or their designees should approve attendance at professional meetings. Notification should then be forwarded to the DDI through ODDI Admin Staff at least four weeks prior to the scheduled meeting date. This notice should include the following information: name, location, duration, and cost of the meeting; name, grade, and position of the person attending, whether he is a member of the organization sponsoring the meeting, the last date he attended such a meeting, and if he was sponsored by the Agency.

Attendance at conferences of an academic nature should be approved by office heads or their designees and forwarded to the DDI Coordinator for Academic Relations with an information copy to ODDI Admin Staff.

Attendance at international conferences should be approved by office heads or their designees and notification made in accordance with [REDACTED] A 25X1  
copy of this notification should be forwarded to ODDI Admin Staff.

### 4. Security

25X1 When an Agency employee is asked to participate as a member of a panel or to present a paper at an academic or professional meeting, he will also follow the instructions in [REDACTED] Unofficial Public Appearances and Publications.

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Deputy Director for Intelligence.

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(Illustrative List)  
PROFESSIONAL MEETINGS ATTENDED  
OPENLY BY CIA ANALYSTS

(Note that in addition to our substantive interest, we also attend such meetings to seek out candidates for employment as analysts.)

AMERICAN HISTORICAL ASSOCIATION (AHA)  
INTERNATIONAL STUDIES ASSOCIATION (ISA)  
MIDDLE EAST INSTITUTE (MEI), Washington, D.C.  
AFRICAN STUDIES ASSOCIATION (AFA), Chicago, Ill.  
ASSOCIATION FOR COMPUTING MACHINERY NATIONAL CONVENTION  
AMERICAN POLITICAL SCIENCE ASSOCIATION (APSA)  
AMERICAN ECONOMIC ASSOCIATION (AEA)  
AMERICAN SOCIETY FOR INFORMATION SCIENCE  
INSTITUTE FOR GRAPHIC COMMUNICATION  
MIDDLE EAST INSTITUTE (MEI)  
LATIN AMERICAN STUDIES ASSOCIATION (LASA)  
AMERICAN ASSOCIATION FOR THE ADVANCEMENT OF SLAVIC STUDIES (AAASS)  
NATIONAL MICROFILM ASSOCIATION (NMA)  
ASSOCIATION FOR ASIAN STUDIES (AAS)  
POPULATION ASSOCIATION OF AMERICA

| DATE          | MEETING                                               | PARTICIPANTS/PURPOSE                   |                            |
|---------------|-------------------------------------------------------|----------------------------------------|----------------------------|
| 10/7-8/74     | Food Population Conf                                  | 7-OGCR                                 | attend                     |
| 10/11-12/74   | Middle East Inst. Conf                                | [REDACTED]<br>2-CRS<br>5-OPR<br>5-OGCR | attend 25X1                |
| 10/13-17/74   | Amer. Society for Info. Science                       | 3-CRS                                  | attend                     |
| 10/20/74      | Inst. for Graphic Communication Conf                  | 1-CRS                                  | discussant                 |
| 10/21-24/74   | Law of the Sea Conf                                   | 2-OGCR                                 | attend                     |
| 10/25/74      | Amer. Assoc for Advancement of Slavic Studies         | 1-OPR                                  | present paper              |
| 10/16-18/74   | Conf of International Maritime Consult. Org.          | 1-OPR                                  | attend                     |
| 10/19-22/74   | Conf of Fisheries Committee of the Food & Agric. Org. | 1-OPR                                  | attend                     |
| 10/30-11/2/74 | African Studies Assoc                                 | 2-CRS<br>2-OGCR                        | attend                     |
| 11/6-8/74     | Middle East Studies Assoc                             | 1-OPR                                  | attend                     |
| 11/8-9/74     | Central Slavic Conf                                   | 1-OCI                                  | discussant                 |
| 11/11-13/74   | Assoc for Computing Machinery National Convention     | 1-OGCR<br>1-CRS                        | attend                     |
| 11/14-16/74   | Latin Amer. Studies Assoc                             | 2-OCI<br>1-WH Div                      | attend & panelists         |
| 11/27/74      | Society for International Development                 | 2-OPR                                  | attend                     |
| 12/9-12/74    | International Conf on Automation in Cartography       | 17-OGCR                                | attend & set up 2 exhibits |
| 12/12-15/74   | Sino-American Conf                                    | 1-OPR                                  | discussant                 |
| 12/18-21/74   | LA Geographers Conf                                   | 2-OGCR                                 | attend                     |
| 12/26-27/74   | [REDACTED]                                            | [REDACTED]                             | attend & rec 25X1 STATSPEC |

| DATE         | MEETING                                             | PARTICIPANTS/PURPOSE                                                                                                                                 |
|--------------|-----------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
| 4/1-3/74     | Assoc for Asian Studies                             | 4-OGCR attend<br><div style="border: 1px solid black; width: 80px; height: 20px; display: inline-block;"></div> attend 3 and contact <b>STATSPEC</b> |
| 4/15-19/74   | International Symposium on Remote Sensing of Energy | 4-OGCR attend                                                                                                                                        |
| 4/18-20/74   | Population Assoc of America                         | 1-OGCR attend                                                                                                                                        |
| 4/28-5/1/74  | Amer. Geographers Assoc                             | 9-OGCR attend                                                                                                                                        |
| 5/5-8/74     | Offshore Technology Conf                            | 1-OGCR attend                                                                                                                                        |
| 5/7-10/74    | National Microfilm Assoc                            | 2-CRS attend                                                                                                                                         |
| 5/15-17/74   | GUIDE 38 Meeting                                    | 3-CRS attend                                                                                                                                         |
| 6/12-15/74   | Industrial Graphics International Conf              | 1-OGCR attend                                                                                                                                        |
| 6/16-21/74   | International Design Conf                           | 2-OGCR attend                                                                                                                                        |
| 6/24-7/25/74 | Pan American Inst. of Geography                     | 1-OGCR chair mtg                                                                                                                                     |
| 8/29-9/2/74  | Amer Pol. Science Assoc                             | 9-OPR attend & recruit                                                                                                                               |
| 9/3-7/74     | Banff '74 International Slavic Conf                 | 2-OPR attend                                                                                                                                         |
| 9/3-10/74    | International Slavic Studies                        | 2-OGCR attend                                                                                                                                        |
| 9/7-16/74    | XIV International Congress of Surveyors             | 2-OGCR attend                                                                                                                                        |
| 9/10-13/74   | ACSM-ASP                                            | 7-OGCR attend                                                                                                                                        |
| 9/11-12/74   | Fed. Design Assembly                                | 3-OGCR attend                                                                                                                                        |
| 9/12-15/74   | Conf of International Inst. for Strategic Studies   | 1-OPR attend                                                                                                                                         |
| 9/18/74      | UN Law of the Sea Conf                              | 1-OPR attend                                                                                                                                         |
| 9/23-25/74   | Law of the Sea Conf                                 | 11-OGCR attend                                                                                                                                       |
| 9/23-25/74   | Marine Tech. Society                                | 1-OGCR attend                                                                                                                                        |

## Professional Meetings and Conferences (continued)

| DATE        | MEETING                                                   | PARTICIPANTS/PURPOSE                                                                                                                |                                            |          |
|-------------|-----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|----------|
| 12/26-31/74 | Amer. Econ. Assoc                                         | 8-OER                                                                                                                               | attend & recruit                           |          |
| 12/28-30/74 | Amer. Historical Assoc                                    | 8-OPR                                                                                                                               | attend & recruit                           |          |
| 1/5-9/75    | Law of the Sea Conf                                       | 4-OGCR                                                                                                                              | attend                                     |          |
| 1/19-31/75  | Brookings Inst Conf                                       | 1-OPR                                                                                                                               | attend                                     |          |
| 2/19-22/75  | International Studies Assoc                               | 6-OPR<br>2-OGCR<br>1-OER                                                                                                            | attend<br>mtg<br>panelist                  |          |
| 3/9-14/75   | ACSM-ASP                                                  | 8-OGCR                                                                                                                              | attend                                     |          |
| 3/24-26/75  | Assoc for Asian Studies                                   | 9-OPR<br>3-OCI<br>3-OGCR<br>1-OER<br><div style="border: 1px solid black; width: 50px; height: 15px; display: inline-block;"></div> | attend<br>mtgs<br>&<br>recruit<br>panelist | STATSPEC |
| 3/25-28/75  | Marine Pollution Conf                                     | 1-OGCR                                                                                                                              | attend                                     |          |
| 4/11-12/75  | Amer Aca of Pol & Soc Science                             | 3-OPR<br>ADDI                                                                                                                       | attend                                     |          |
| 4/17/75     | Tech. & Social Forecasting                                | 1-OPR                                                                                                                               | discussant                                 |          |
| 4/20-23/75  | Assoc of Amer Geographers                                 | 11-OGCR                                                                                                                             | attend & present<br>a paper                |          |
| 5/9-10/75   | Amer Assoc for Adv of<br>Slavic Studies                   | <div style="border: 1px solid black; width: 50px; height: 15px; display: inline-block;"></div>                                      | attend                                     | STATSPEC |
| 6/2-6/75    | World Future Society                                      | 8-OPR                                                                                                                               | attend                                     |          |
| 6/18/75     | Cong Stf Sem of Ctr for<br>Strategic & Internat'l Studies | 1-OPR                                                                                                                               | speak                                      |          |

TOTAL: 52 Meetings, 225 Participants



ADMINISTRATIVE - INTERNAL USE ONLY

GUIDELINES FOR CAMPUS SPEAKING ENGAGEMENTS

1. The participation of DDI people in campus speaking engagements is clearly beneficial to the Agency and will continue. The purpose of this Notice is to provide guidelines for this program.
2. Participation of DDI personnel should be in response to requests initiated by the academic institutions involved. DDI officers should not solicit or initiate speaking engagements for themselves or other DDI officers.
3. Acceptance of requests for DDI speakers will be made on a highly selective basis, having a view to the strengths of a particular university or college, the atmosphere on that campus, the personal knowledge and confidence of DDI officers in the point of contact on campus, the subject matter of the request, and the availability of qualified DDI speakers.
4. As a general rule, DDI speakers will confine themselves to specific topics or areas in which they have substantive competence. Approval to give general briefings on CIA or its relation to the intelligence community or foreign policy formulation will be the exception rather than the rule.
5. Requests to make campus appearances will be submitted through the Office Director or Staff Chief for concurrence. The request should then be submitted through the Coordinator for Academic Relations (CAR) who will forward recommendations and the request to the Assistant Deputy Director for Intelligence for approval. Requests should be routed from office chiefs to the DDI Administrative Staff for preliminary staffing.

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6. In all cases, an information copy of the request for approval must be provided [redacted] the Office of Training.

7. The optimum setting for speaking engagements is the seminar, the class room, the faculty lounge, or any such small and closed gathering of scholars and students trading views on world affairs. As a general rule, large-scale gatherings open to the general public will be avoided.

8. There must be an explicit understanding between the DDI officer and his academic point of contact on:

- The subject matter of the speeches or seminar appearances to be scheduled.
- The size and nature of the audience.
- The fact that the speaker is not available for ad hoc or unscheduled appearances with other classes or campus groups.

9. In addition, the academic point of contact must be in a position to give CIA a reasonable prior guarantee of minimum publicity, before and after the speaker's appearance. In no instance is a DDI speaker to grant a press or TV interview or make any statements to public media personnel. When and if a DDI speaker is confronted with such a situation, he should decline politely and seek the assistance of the academic point of contact in explaining why public statements are not possible.

10. DDI officers speaking on campuses on substantive issues will inevitably be asked questions about CIA and intelligence, and may be guided as follows:

- a. Questions concerning CIA activities, sources, methods of collection, or other sensitive issues should be politely turned aside on the grounds that the speaker is on campus as a substantive specialist, and that he is not authorized, qualified or prepared to answer such questions.

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b. In the case of less sensitive questions--the general role of intelligence in U. S. foreign policy formulation, employment opportunities in the CIA, etc.--the speaker should state that he did not come to the campus to speak to such questions, but that he is willing to chat informally with the questioner(s) after his presentation.

11. In those cases where a DDI speaker is granted approval to speak on the organization of CIA and its role in foreign policy formulation, the officer in question:

a. should be guided by prior study of CAR files of permissible statements and rejoinders;

b. will speak on such subjects on a given campus only if his appearance on the campus also involves speaking on some substantive issue.

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Deputy Director for Intelligence

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## Campus Visitations

| DATE         | CAMPUS                      | PARTICIPANTS/PURPOSE |
|--------------|-----------------------------|----------------------|
| 1/14/74      | Univ. of Va.                | 1-OER Counselor      |
| 2/18-19/74   | Michigan St. Univ.          | 1-OGCR Lecture       |
| 3/11/74      | Harvard Univ.               | 1-OER Discussant     |
| 3/11-15/74   | Univ. of Illinois           | 1-OER Recruit        |
| 3/12-13/74   | Univ in Atlanta             | 1-OER Recruit        |
| 3/18/74      | Villanova Univ              | 1-OGCR Lecture       |
| 4/9/74       | George Wash. Univ           | 1-OER Speaker        |
| 4/10/74      | Harvard Univ                | 1-OER Conference     |
| 4/10/74      | Strategic Studies Institute | 1-OER Discussant     |
| 4/11/74      | Michigan St. Univ           | 1-OER Discussant     |
| 4/17/74      | No. Carolina St             | 1-OER Discussant     |
|              |                             | Speaker              |
| 5/6-10/74    | Tulane Univ                 | 2-OER Course         |
| 5/10-11/74   | George Wash Univ            | 7-OSR Seminar        |
| 5/10-11/74   | Univ of Minnsesota          | 1-OGCR Lecture       |
|              |                             | Speaker              |
| 5/25-26/74   | Univ of PA                  | 1-OER Conference     |
| 6/11-16/74   | College in La Jolla, CA     | 1-OER Recruit        |
| 6/30-8/23/74 | Univ of Michigan            | 1-OPR Summer Program |
| 7/25-26/74   | Cornell Univ                | 1-OER Consultant     |
| 8/4-10/74    | Fed. Exec. Inst.            | 1-OPR Course         |
| 8/18-21/74   | Texas A&M Univ              | 1-OER Conf & Recruit |
|              |                             | Recruit              |

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Campus Vis-itations (continued)

| DATE             | CAMPUS                                          | PARTICIPANTS/PURPOSE                           |
|------------------|-------------------------------------------------|------------------------------------------------|
| fall '74         | Randolph-Macon Woman's College                  | 1-COMIREX Speaker                              |
| 9/74             | College of William & Mary                       | 1-OPR Speaker                                  |
| 9/4/74           | Columbia Univ                                   | 1-OPR Seminar                                  |
| 9/10-13/74       | Fletcher Inst, Brown, & Radcliffe               | 2-OPR Make/renew contacts & recruit            |
| 10/7-8/74        | American Univ                                   | <input type="text"/> Symposium <b>STATSPEC</b> |
| 10/10-11/74      | Univ of No. Carolina                            | 2-OER Grain Trade Model                        |
| 10/11/74         | Yale Univ                                       | 1-NIO Seminar                                  |
| 10/13-19/74      | Univ in Atlanta, Durham, Nashville & Petersburg | 1-OER Recruit                                  |
| 10/29-30/74      | Univ in Nashville                               | 1-OER Recruit                                  |
| 11/74            | Va Commonwealth Univ                            | 1-OER Lecture                                  |
| 11/11/74         | Univ of No. Carolina                            | 2-OER Discussants                              |
| 11/13/74         | Columbia Univ                                   | 1-OPR Seminar                                  |
| 11/18/74         | Johns Hopkins School                            | 1-OCI Panelist                                 |
| 11/29/74-1/10/75 | UCLA, Stanford & Berkeley                       | 1-OPR Make/renew contacts                      |
| 12/9/74          | Syracuse Univ                                   | 1-OPR Present Paper                            |
| 12/12-13/74      | Univ of Kansas                                  | 1-OGCR Workshop                                |
| 1/7-9/75         | Tufts Univ                                      | <input type="text"/> Recruit <b>STATSPEC</b>   |
| 1/8/75           | George Wash. Univ                               | 1-DDS&T Seminar                                |
| 1/10/75          | Univ of Pa.                                     | 1-OER Conference                               |
| 1/22-24/75       | Univ of No. Carolina                            | <input type="text"/> Recruit <b>STATSPEC</b>   |
| 2/3-4/75         | No. Carolina St Univ                            | 2-OER International Grain Trade Flows          |
| 2/4-5/75         | Univ of No. Carolina                            | 1-OER Discussant                               |

Campus Visitations

| DATE       | CAMPUS                        | PARTICIPANTS/PURPOSE |                       |
|------------|-------------------------------|----------------------|-----------------------|
| 2/12/75    | Georgetown Univ               | 1-OPR                | Speaker               |
| 2/12/75    | Columbia Univ                 | 1-OPR                | Seminar               |
| 3/3-4/75   | Univ of CA - Davis            | 1-OPR                | Speaker               |
| 3/19/75    | Marshall Univ                 | 1-OCI                | Speaker               |
| 3/19-21/75 | Univ of No. Carolina          | 1-OER                | Symposium             |
| 3/25/75    | [REDACTED]                    | 1-OSR                | Lecture               |
| 3/27-28/75 | Columbia Univ                 | 1-OPR                | Discussant            |
| [REDACTED] | [REDACTED]                    | M [REDACTED]         | Professors            |
| 4/21/75    | Univ of No. Iowa              | 1-OCI                | Speaker               |
| 5/5-8/75   | Auburn Univ & Troy State Univ | 1-OCI                | Lecture               |
| 5/23/75    | Univ of Chicago               | 1-OER                | Lecture/Present Paper |

TOTAL: 57 Campuses, 73 Participants

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| DATE    | GROUP                                       | SPEAKER |
|---------|---------------------------------------------|---------|
| 1/10/74 | Colgate Univ. Group<br>(15)                 | 1       |
| 2/27/74 | Colgate Univ. Group<br>(17)                 | 1       |
| 3/21/74 | Georgetown Grad Group<br>(18)               | 1       |
| 3/29/74 | Princeton WHIG-CLIO Group<br>(26)           | 1       |
| 4/5/74  | West Point German Club<br>(48)              | 5       |
| 4/12/74 | West Point Chinese Club<br>(30)             | 5       |
| 4/26/74 | West Point Russian Club<br>(24)             | 5       |
| 5/24/74 | Syracuse/Maxwell School<br>(27)             | 1       |
| 1/75    | Carroll College<br>(15)                     | 1       |
| 3/5/75  | Colgate Univ. Group<br>(14)                 | 1       |
| 3/25/75 | Princeton WHIG-CLIO Group<br>(20)           | 1       |
| 4/5/75  | West Point Debate Council<br>and Forum (40) | 1       |
| 4/11/75 | West Point German Club<br>(40)              | 5       |
| 4/18/75 | West Point French and<br>Russian Clubs (60) | 5       |
| 4/25/75 | Harvard Senior Fellows<br>(20)              | 3       |
| 5/20/75 | Ohio Univ. Group<br>(21)                    | 7       |
| 5/23/75 | Syracuse/Maxwell School<br>(25)             | 1       |

TOTAL: 17 Groups, 460 Attendees, 45 Speakers